"Die Luft der Freiheit weht" is Stanford's unofficial motto and translates as “the wind of freedom blows.” The phrase is a quote from Ulrich von Hutten, a 16th-century humanist. Stanford's first president, David Starr Jordan, embraced von Hutten's words and included them on his presidential seal. The motto is part of the university seal.
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Maps and information are available at the Stanford Visitor Center at 295 Galvez St. Visitor Information Services (VIS) offers daily campus tours, except during academic breaks and some holidays. Additional tours for prospective students are available as part of the Discover Stanford program. For tour reservations and information, call VIS at (650) 723-2560, or register at visit.stanford.edu.

THE ANDERSON COLLECTION AT STANFORD UNIVERSITY
The Anderson Collection, one of the world’s most outstanding assemblages of modern and contemporary American art, is on display on Lomita Drive, next to the Cantor Arts Center. Part of the university’s new arts district, the 121-work collection features 86 artists, including Jackson Pollock, Helen Frankenthaler and Richard Diebenkorn. Admission is free. Visit anderson.stanford.edu.

ARBORETUM
The Arboretum, located off Campus Drive, includes the Stanford family mausoleum, Angel of Grief sculpture and Arizona Garden. The mausoleum holds the remains of Leland and Jane Stanford and their son, Leland Junior. The adjacent Arizona Garden features cacti and succulents and was planted in the 1880s near the site of the Stanfords’ proposed, but never built, residence at the Palo Alto Stock Farm.

CANTOR ARTS CENTER AND CAMPUS SCULPTURE
The Cantor Arts Center collections feature some 45,000 objects, including Stanford family items and one of the largest collections of Rodin bronzes outside Paris. Exhibitions are displayed in 24 galleries. Admission is free. The campus also boasts more than 70 outdoor sculptures, including works by Auguste Rodin, Henry Moore, Josef Albers, Alexander Calder, George Segal, Joan Miro and Andy Goldsworthy. Visit museum.stanford.edu.

HOOVER TOWER AND PAVILION
The 285-foot Hoover Tower was built in 1941 to celebrate Stanford’s 50th anniversary. The observation deck offers views of the Santa Clara Valley and houses a carillon of 48 bells, the largest inscribed “For Peace Alone Do I Ring.” The lobby features memorabilia of Herbert Hoover, the 31st U.S. president and a member of Stanford’s Class of 1895. The adjacent pavilion exhibits items from the Hoover Institution Archives.
Rodin's *The Thinker* in the Cantor Arts Center
STANFORD MEMORIAL CHURCH
The nonsectarian Memorial Church, erected by Jane Stanford in memory of her husband, was dedicated in 1903 and remains the most prominent architectural feature of the Main Quadrangle. The mosaics covering the interior walls depict scenes from the Hebrew Bible. The stained glass windows depict scenes from the New Testament. The church features the Fisk-Nanney organ, which has 73 ranks and 4,332 pipes. Call (650) 723-3469 for docent-led tours.

HANNA HOUSE
Docent-led tours of Frank Lloyd Wright’s Hanna House, built in 1937, can be scheduled online. The unique design is based on hexagonal geometry, with no right angles in the floor plan. Admission is $10, and disabled access is limited. Visit hannahousetours.stanford.edu.

JASPER RIDGE BIOLOGICAL PRESERVE
The Jasper Ridge Biological Preserve, located in the Santa Cruz foothills, encompasses 1,200 acres and provides a natural laboratory for ecosystem research and teaching. Docent-led tours are offered to groups aligned with the preserve’s mission “to contribute to the understanding of the Earth’s natural systems.” Call (650) 851-6813.

THE DISH
The 150-foot diameter radio telescope called the Dish, located in the Stanford foothills, was constructed in the 1960s to probe the scattering properties of the Earth’s ionosphere. It weighs 300,000 pounds and is owned by SRI International. More than 600,000 people annually hike the four miles of service roads located within Stanford’s 315-acre habitat reserve, where breeding ponds have been established to protect the threatened California tiger salamander. Access is limited to daylight hours, and dogs are prohibited.
The Leland Stanford Junior University was founded in 1885 by California Senator Leland Stanford and his wife, Jane, in memory of their only child, Leland Jr., who died of typhoid fever at 15. After his 1884 death, the Stanfords determined that they would use their wealth to do something for “other people’s” children.

They decided to create a university, one that, from the outset, was untraditional: coeducational in a time when most private universities were all-male; nondenominational when most were associated with a religious organization; and avowedly practical, producing cultured and useful citizens when most were concerned only with the former. The Founding Grant states the university’s objective is “to qualify its students for personal success, and direct usefulness in life” and its purpose “to promote the public welfare by exercising an influence in behalf of humanity and civilization.”

Leland Stanford devoted to the university the fortune he had earned, first by supplying provisions to the ’49ers mining for California gold and later as one of the “Big Four,” whose Central Pacific Railroad laid tracks eastward to meet the Union Pacific and complete the transcontinental railway.
Included in the Founding Grant was the Stanfords’ Palo Alto Stock Farm for the breeding and training of trotting horses, 35 miles south of the family’s San Francisco residence. The Stanfords stipulated that the land they conveyed to the university could not be sold. The campus still carries the nickname “the Farm.”

The Stanfords engaged landscape architect Frederick Law Olmsted to design the campus. The Stanfords’ collaboration with Olmsted and the architectural firm of Shepley, Rutan and Coolidge resulted in California Mission-inspired buildings of local sandstone with red-tiled roofs, surrounding a cloistered quadrangle with Memorial Church as its focus. The rectangular plan of the Main Quadrangle was designed to provide for expansion through a series of quadrangles developed laterally.

Stanford opened its doors on Oct. 1, 1891, and the university this year celebrates its 125th anniversary. Some 555 men and women students enrolled in the first year. Stanford’s first president, David Starr Jordan, said to the Pioneer Class: “It is for us as teachers and students in the university’s first year to lay the foundations of a school which may last as long as human civilization. . . . It is hallowed by no traditions; it is hampered by none. Its finger posts all point forward.”

**PRESIDENTS OF STANFORD UNIVERSITY**

<table>
<thead>
<tr>
<th>Year</th>
<th>President</th>
</tr>
</thead>
<tbody>
<tr>
<td>1891–1913</td>
<td>David Starr Jordan</td>
</tr>
<tr>
<td>1913–1915</td>
<td>John Casper Branner</td>
</tr>
<tr>
<td>1916–1943</td>
<td>Ray Lyman Wilbur</td>
</tr>
<tr>
<td>1943–1948</td>
<td>Donald B. Tresidder</td>
</tr>
<tr>
<td>1949–1968</td>
<td>J. E. Wallace Sterling</td>
</tr>
<tr>
<td>1968–1970</td>
<td>Kenneth S. Pitzer</td>
</tr>
<tr>
<td>1980–1992</td>
<td>Donald Kennedy</td>
</tr>
<tr>
<td>1992–2000</td>
<td>Gerhard Casper</td>
</tr>
<tr>
<td>2000–2016</td>
<td>John Hennessy</td>
</tr>
</tbody>
</table>

1 Robert Eccles Swain served as acting president from 1929–1933.
2 Alvin Eurich served as acting president between Tresidder and Sterling.
3 Robert J. Glaser served as acting president between Sterling and Pitzer.
HISTORIC MILESTONES

1824 March 9  Leland Stanford born
1828 Aug. 25  Jane Lathrop Stanford born
1861 Sept. 4   Leland Stanford elected governor of California
1868 May 14    Leland Stanford Jr. born
1869 May 10    Leland Stanford drives Gold Spike at Promontory, Utah, for the first transcontinental railroad
1872 May       Eadweard Muybridge performs first horse-in-motion experiments
1884 March 13  Leland Stanford Jr. dies in Italy at 15
1885 Jan. 28   Leland Stanford elected U.S. senator from California
               Nov. 11    Founding Grant of the university executed
1887 May 14    Cornerstone of the university laid
1891 March 22  David Starr Jordan becomes university’s first president
               Oct. 1     Opening Day of the university; 555 students registered the first year
1892 March 19  Stanford wins first Big Game with Cal
               June 27    Hopkins Marine Station established on Monterey Bay
1893 June 21   Leland Stanford dies
1894 May 30    First Ph.D. awarded
1895 May 29    Pioneer Class graduates, including Herbert Hoover
1896 April 4   First women’s intercollegiate basketball game
1903 Jan. 25   Memorial Church dedicated
1905 Feb. 28   Jane Lathrop Stanford dies
1906 April 18 Great San Francisco Earthquake causes extensive damage

1908 Oct. 30 Cooper Medical College acquired
Dec. 18 School of Law organized

1913 May 23 School of Medicine organized
Aug. 1 John Casper Branner becomes second president

1916 Jan. 1 Ray Lyman Wilbur becomes third president

1917 April 27 School of Education organized

1919 June 20 Hoover War Collection (now Hoover Institution on War, Revolution and Peace) established
July 14 Main Library opens

1920 January First undergraduate tuition charged

1921 May 23 Honor Code adopted

1925 May 15 School of Engineering organized
Sept. 30 Graduate Business School opens

1941 June University's 50th anniversary celebrated and Hoover Tower dedicated

1943 Sept. 1 Donald B. Tresidder becomes fourth president

1946 Creative Writing Program founded by Wallace Stegner

1947 School of Mineral Sciences (now Earth, Energy and Environmental Sciences) organized

1948 Sept. 1 Schools of Biological Sciences, Humanities, Physical Sciences and Social Sciences merged into School of Humanities and Sciences

1949 April 1 Wallace Sterling becomes fifth president

1951 Oct. 1 First research park lease signed with Varian Associates

1952 April 1 Douglas Whitaker becomes first provost
Nov. 6 Physics Professor Felix Bloch becomes Stanford's first Nobel laureate

1958 June 24 First overseas campus opened near Stuttgart, Germany

1962 The radio telescope called the Dish begins operations
1967 Sept. 9 Stanford Linear Accelerator Center dedicated; now called SLAC National Accelerator Laboratory

1968 Sept. 12 Inaugural session, Senate of the Academic Council
Dec. 1 Kenneth Pitzer becomes sixth president

1970 Sept. 24 Richard Lyman becomes seventh president

1974 Feb. 11 B. Gerald Cantor donates his collection of Rodin sculptures

1980 Aug. 1 Donald Kennedy becomes eighth president

1989 Oct. 17 Loma Prieta earthquake causes extensive damage

1992 Sept. 1 Gerhard Casper becomes ninth president

1998 September Stanford Alumni Association integrated into the university

1999 January The Leland Stanford Jr. Museum reopens as part of the Iris & B. Gerald Cantor Center for Visual Arts

2000 May 2 The foothills surrounding the Dish become a habitat conservation area
Oct. 20 John Hennessy becomes 10th president

2005 Dec. 31 The Campaign for Undergraduate Education raises more than $1 billion

2011 April 15 Stanford earns its 100th NCAA national team athletic title

2012 Feb. 8 The Stanford Challenge fundraising campaign raises $6.2 billion

2014 Sept. 21 The Anderson Collection at Stanford University opens

2015 Sept. 21 Stanford launches its 125th anniversary celebrations

GROWTH OF ACADEMIC COUNCIL AND STUDENT BODY

<table>
<thead>
<tr>
<th>Year</th>
<th>Undergraduate Students</th>
<th>Graduate Students</th>
<th>Academic Council</th>
</tr>
</thead>
<tbody>
<tr>
<td>1900</td>
<td>1,055</td>
<td>114</td>
<td>75</td>
</tr>
<tr>
<td>1910</td>
<td>1,498</td>
<td>157</td>
<td>112</td>
</tr>
<tr>
<td>1920</td>
<td>2,165</td>
<td>283</td>
<td>150</td>
</tr>
<tr>
<td>1930</td>
<td>3,103</td>
<td>1,530</td>
<td>271</td>
</tr>
<tr>
<td>1940</td>
<td>3,460</td>
<td>1,782</td>
<td>309</td>
</tr>
<tr>
<td>1950</td>
<td>4,805</td>
<td>2,907</td>
<td>372</td>
</tr>
<tr>
<td>1960</td>
<td>5,648</td>
<td>4,208</td>
<td>619</td>
</tr>
<tr>
<td>1970</td>
<td>6,221</td>
<td>5,217</td>
<td>1,029</td>
</tr>
<tr>
<td>1980</td>
<td>6,630</td>
<td>6,236</td>
<td>1,230</td>
</tr>
<tr>
<td>1990</td>
<td>6,555</td>
<td>6,886</td>
<td>1,340</td>
</tr>
<tr>
<td>2000</td>
<td>6,548</td>
<td>7,700</td>
<td>1,368</td>
</tr>
<tr>
<td>2010</td>
<td>6,887</td>
<td>8,779</td>
<td>1,468</td>
</tr>
<tr>
<td>2011</td>
<td>6,927</td>
<td>8,796</td>
<td>1,492</td>
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<tr>
<td>2012</td>
<td>6,999</td>
<td>8,871</td>
<td>1,542</td>
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<tr>
<td>2013</td>
<td>6,980</td>
<td>8,897</td>
<td>1,583</td>
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<tr>
<td>2014</td>
<td>7,018</td>
<td>9,118</td>
<td>1,624</td>
</tr>
<tr>
<td>2015</td>
<td>6,994</td>
<td>9,128</td>
<td>1,651</td>
</tr>
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</table>

* Includes tenure-line faculty, non-tenure-line faculty and senior fellows at specified policy centers and institutes. Academic staff—teaching, center fellows and Medical Center-line faculty—are not members of the Academic Council.
Students who derive pleasure from learning for its own sake thrive at Stanford. Academic excellence is the primary criterion for admission, and the most important credential is the transcript. We seek students who have selected a rigorous academic program and achieved distinction in a range of areas.

With an approximate 4-to-1 student-to-faculty ratio, Stanford emphasizes close interaction with faculty. Stanford offers three undergraduate degrees: Bachelor of Arts, Bachelor of Sciences and Bachelor of Arts and Sciences. Each is designed to achieve balance between depth of knowledge acquired through specialization and breadth of knowledge gained through exploration. Three of Stanford’s seven schools award undergraduate degrees: Humanities and Sciences; Earth, Energy and Environmental Sciences; and Engineering.

Undergraduates complete at least 180 units, including major courses, writing and rhetoric requirements, one year of a foreign language and offerings in the following areas:

**Thinking Matters:** One-quarter course in the freshman year.

**Ways of Thinking, Ways of Doing:** Eleven courses in eight subject areas, including aesthetic and interpretive inquiry, applied quantitative reasoning, creative expression, engaging diversity, ethical reasoning, formal reasoning, scientific method and analysis and social inquiry.

Among many distinctive Stanford undergraduate programs are:

**Introductory Seminars:** These are small freshman and sophomore seminars. More than 2,300 students enroll in over 200 seminars annually.

**Undergraduate Research:** Stanford believes learning is enhanced by participation in research. In 2014–15, about $5.4 million was allocated for grant programs benefiting about 1,074 projects.

**MAJOR FIELDS OF UNDERGRADUATE STUDY**

**EARTH SCIENCES**
- Earth Systems
- Energy Resource Engineering
- Geological Sciences
- Geophysics

**ENGINEERING**
- Aeronautics and Astronautics
- Architectural Design*
- Atmosphere/Energy*
- Bioengineering
- Biomedical Engineering*
- Biomedical Computation*
- Chemical Engineering
- Civil Engineering
- Computer Science
- Electrical Engineering
- Engineering Physics*
- Environmental Systems Engineering
- Management Science and Engineering
- Materials Science and Engineering
- Mechanical Engineering
- Product Design*

**HUMANITIES AND SCIENCES**
- African and African American Studies
- American Studies
- Anthropology
- Archaeology
- Art History
- Art Practice (Studio)
- Asian American Studies
- Biology
- Chemistry
- Chicana/o-Latina/o Studies
- Chinese
- Classics
- Communication
- Comparative Literature
- Comparative Studies in Race and Ethnicity
- East Asian Studies
- Economics
- English
- Feminist, Gender and Sexuality Studies
- Film and Media Studies
- French
- German Studies
- History
- Human Biology
- Iberian and Latin American Cultures
- International Relations
- Italian
- Japanese
- Jewish Studies
- Linguistics
- Mathematical & Computational Science
- Mathematics
- Music
- Native American Studies
- Philosophy
- Physics
- Political Science
- Psychology
- Public Policy
- Religious Studies
- Science, Technology and Society
- Slavic Languages and Literatures
- Sociology
- Spanish
- Symbolic Systems
- Theater & Performance Studies
- Urban Studies

Stanford also offers 14 joint bachelor of arts and sciences majors that combine computer science with humanities subjects.

* Majors with an asterisk earn a B.S. in engineering with the subject as a subplan.

1,735 Undergraduate degrees awarded in 2015

**TOP 5 UNDERGRADUATE DEGREES**
- Computer Science
- Human Biology
- Engineering
- Science, Technology and Society
- Economics

**TOP 5 UNDERGRADUATE MAJORS**
- Computer Science
- Human Biology
- Engineering
- Biology
- Science, Technology and Society
THE CLASS OF 2019

- 42,497 applications
- 2,140 admitted
- 1,720 matriculated
- 5% acceptance rate

GENDER BALANCE

49.6% Women 50.4% Men

HIGH SCHOOLS

56.7% Public 31% Private 12% International 0.3% Home School

GEOGRAPHIC DIVERSITY

49 States represented 67 Countries represented

ACADEMIC ACHIEVEMENT

96% Top 10 percent of class 99% Top 20 percent of class

ETHNIC DIVERSITY

White 33% Unknown 7.3% African American 9.7% Asian 24.2%

Other Hispanic 4.8% Native Hawaiian/Pacific Islander 1.1% Native American 2.3% Mexican/Chicano 7.3% International 10.3%
ALL UNDERGRADUATES, FALL 2015

6,994 students matriculated.

GENDER BALANCE

48% Women
52% Men

MAJORS BY SCHOOL

29.3% Humanities & Sciences
1.4% Earth, Energy and Environmental Sciences
21% Engineering
48.4% Undeclared

GEOGRAPHIC ORIGIN

36% California
55.3% Other U.S.
8.6% Foreign

CLASS SIZE

38% 2–9
32% 10–19
10% 20–29
5% 30–39
4% 40–49
7% 50–99
4% 100+

ETHNIC DIVERSITY

White 42.5%
Asian 22.8%
Mexican/Chicano 6.5%
International 8.8%

Other Hispanic 6.1%
Native Hawaiian/Pacific Islander 1%
Native American 1.9%

Declined to State/Other 2.5%
African American 7.8%

5-YEAR GRADUATION RATE:

89%

STANFORD STUDENT AWARDS

114 Rhodes Scholars
89 Marshall Award Winners
63 Truman Scholars
UNDERGRADUATE FINANCIAL AID 2014–15

Stanford is committed to a need-blind admission policy for U.S. citizens and permanent residents. Students are admitted without regard to their ability to pay. Stanford provides a comprehensive financial aid program for all admitted students who have computed need as determined by the university and who meet other requisite conditions for financial aid. In recent years, more than 80 percent of undergraduate students received financial support from a variety of internal and external sources.

Total students receiving some form of financial assistance from a variety of internal and external sources, including need-based scholarships, athletic scholarships, outside awards, loans, jobs, research grants and assistance for other expenses: 5,829

Total number of students receiving financial aid toward cost of attendance from a variety of internal and external sources: 4,749

Total students enrolled (4 qtrs): 6,886

Percent of students receiving some form of financial assistance: 85%

Percent of students receiving any form of aid toward cost: 69%

Percent of students receiving need-based scholarship from Stanford: 47%

Percent of students receiving Pell Grants: 16%

<table>
<thead>
<tr>
<th>Sources of Scholarship Aid 2014–15</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Scholarship Aid</td>
<td>$170,858,964</td>
</tr>
<tr>
<td>Long-Term Loans</td>
<td>$7,818,435</td>
</tr>
<tr>
<td>Term-Time Jobs</td>
<td>$6,993,960</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$185,671,359</strong></td>
</tr>
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SOURCES OF SCHOLARSHIP AID 2014–15

<table>
<thead>
<tr>
<th>Sources</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Stanford General Funds</td>
<td>$21,473,754</td>
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<tr>
<td>Current Gifts-Nonathletic</td>
<td>$21,066,642</td>
</tr>
<tr>
<td>Endowment Income-Nonathletic</td>
<td>$87,749,113</td>
</tr>
<tr>
<td>Trademark Income</td>
<td>$252,125</td>
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<tr>
<td>Athletic Awards</td>
<td>$19,952,170</td>
</tr>
<tr>
<td>Department Awards</td>
<td>$151,084</td>
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<tr>
<td>Federal Pell Grants</td>
<td>$4,865,183</td>
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<tr>
<td>Federal Supplemental Grants</td>
<td>$1,052,553</td>
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<tr>
<td>Other Federal Grants</td>
<td>$1,365,374</td>
</tr>
<tr>
<td>State Grants</td>
<td>$3,275,070</td>
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<tr>
<td>Other External Awards</td>
<td>$9,655,896</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>$170,858,964</strong></td>
</tr>
</tbody>
</table>
UNDERGRADUATE STUDENT BUDGET 2015–16

Tuition: $45,729
Required Fees: Vaden Health Center (applies only to students living on campus): $591
Room and Board: $14,107
Books (estimated): $1,425
Personal (estimated): $2,625
Stanford one-time Orientation Fee, which applies only to freshmen and transfers: $688

Health Insurance (estimated, 12 months): $4,680

The median per student cumulative undergraduate indebtedness for students earning undergraduate degrees between July 1, 2014 and June 30, 2015 and receiving financial aid: $16,417

Percent of graduates with debt: 22%

Stanford Taiko is a popular student performance group.
In Stanford’s first year, 1891, 39 men and 12 women from 19 states registered in graduate standing, representing one of the first opportunities for graduate study on the West Coast.

Today, 9,128 students in more than 90 departments and programs are pursuing post-baccalaureate degrees in all seven of Stanford’s schools: Business; Earth, Energy and Environmental Sciences; Education; Engineering; Humanities and Sciences; Law and Medicine. Exchange programs with the University of California-Berkeley and the University of California-San Francisco enable graduate students to take courses not offered at Stanford.

About 85 percent of Stanford graduate students receive financial assistance, aside from loans, from Stanford or external sources. About 64 percent of graduate students live on campus. The Office of the Vice Provost for Graduate Education administers seven fellowship programs to support graduate student study.

Admissions decisions are made by each department and program.
GRADUATE STUDENTS, FALL 2015

9,128 matriculated

GENDER Balance

39% Women
61% Men

SCHOOLS

25% Humanities & Sciences
11% Medicine
11% Business
4% Earth, Energy and Environmental Sciences
4% Education
<1% Master of Liberal Arts

GEOGRAPHIC ORIGIN

34% Foreign
35% California
31% Other U.S.

DEGREES AWARDED, 2014–15

2,325 Master’s
273 Professional (JD, MD)
688 Doctoral (PhD, DMA)

ETHNIC DIVERSITY

8.5% Declined to State/Other
2.7% African American
14.2% Asian
3.6% Other Hispanic
0.1% Native Hawaiian/Pacific Islander
0.6% Native American
2.7% Mexican/Chicano
33.5% International
36.5% White
DEGREES
Stanford offers the following degrees:
B.A., B.S., B.A.S., M.A., M.S., Ph.D., D.M.A., M.D., M.B.A., J.D.,

GRADUATE SCHOOL OF BUSINESS
Dean: Garth Saloner
The Stanford Graduate School of Business, established in 1925, offers the two-year MBA program with about 825 stu-
dents; a one-year MS in management program with 91 students;
the PhD program with 131 students in residence; the six-week residential Stanford Executive Program for senior executives;
some 60 Executive Education courses; Stanford Ignite, a part-
time program in innovation and entrepreneurship; and joint
MBA degrees with law, electrical engineering, computer science,
environment and resources, public policy and education. There
are about 32,000 GSB alumni worldwide. The 124 faculty mem-
ers include three Nobel laureates. Visit gsb.stanford.edu.

SCHOOL OF EARTH, ENERGY AND ENVIRONMENTAL SCIENCES
Dean: Pamela Matson
Understanding how the planet works and helping solve the re-
source and environmental challenges facing humanity are the
focus of research and teaching in the School of Earth, Energy
and Environmental Sciences. The school’s strengths include
subsurface processes and their relationship to energy and water resources, natural hazards and the evolution of Earth, as well as outer envelope processes—the “life support system” of oceans, land, atmosphere and climate. The school has 63 faculty, 200 undergraduate and 400 graduate students. It awards BS, MS, Engineer and PhD degrees. Visit earth.stanford.edu.

**GRADUATE SCHOOL OF EDUCATION**
Dean: Daniel Schwartz
The Graduate School of Education enrolls about 400 graduate students and is preparing the next generation of education scholars, policymakers, entrepreneurs, executives and school leaders. The GSE’s 61 faculty draw from a variety of disciplines to produce scholarship that shapes teaching and learning worldwide; they translate research into practice through partnerships with schools, nonprofits and governments. The GSE offers the Doctor of Philosophy, Master of Arts and Master of Arts with teaching credential, as well as three joint degrees in public policy, law and business. It also offers an undergraduate program. Visit ed.stanford.edu.

**SCHOOL OF ENGINEERING**
Dean: Persis Drell
More than 5,000 graduate and undergraduate students are enrolled in the School of Engineering. The school focuses on seeking solutions to important global problems and educating leaders who will make the world a better place by using the power of engineering principles, techniques and systems. The school has nine departments, more than 250 faculty members and more than 80 laboratories, centers, institutes and programs. The school’s hub is the Jen-Hsun Huang Engineering Center. Visit engineering.stanford.edu.

**SCHOOL OF HUMANITIES AND SCIENCES**
Dean: Richard Saller
The School of Humanities and Sciences is Stanford’s largest school, awarding 63 percent of undergraduate degrees. The school enrolls 2,400 graduate students and 2,240 undergraduate students in more than 50 departments and interdisciplinary degree programs that span the humanities, arts, languages and literatures, social sciences, mathematics and the physical and life sciences. The school has more than 570 faculty members. Its graduate programs lead to Doctor of Philosophy, Doctor of Musical Arts, Master of Arts, Master of Science, Master of Public Policy or Master of Fine Arts degrees. Visit humsci.stanford.edu.
**LAW SCHOOL**

Dean: M. Elizabeth Magill

Stanford Law School combines classic and innovative legal education, with about 70 faculty members and 180 new JD students annually. The student-to-faculty ratio is 7.3 to 1. The school offers 21 joint degree programs in areas ranging from bioengineering to business to public policy. Eleven clinics allow students to undertake the roles of practicing lawyers, and 25 academic programs and centers and about 20 policy practicums offer opportunities for research and policy work. Visit law.stanford.edu.

**SCHOOL OF MEDICINE**

Dean: Lloyd Minor

The School of Medicine, the oldest medical school in the western United States, encourages intellectual diversity in students interested in developing a scholarly, investigative approach to problems in medicine and science and using discoveries to transform patient care. The school has 966 full-time faculty, including seven Nobel laureates; 1,215 postdoctoral scholars; 482 M.D. students; 612 Ph.D. and M.S. candidates; and 1,118 residents and clinical fellows. Faculty deliver care at Stanford Health Care and Lucile Packard Children’s Hospital, where medical students also gain experience. In 2015, faculty received more than $636 million for sponsored research. Visit med.stanford.edu.

**OTHER ACADEMIC PROGRAMS**

**STANFORD CONTINUING STUDIES**

Dean: Charles Junkerman

Continuing Studies offers 450 courses annually, attracting more than 15,000 students from throughout the Bay Area. Courses range from liberal arts and sciences to creative writing to professional and personal development. Also offered is the Master of Liberal Arts Program for adults. The MLA program, taught by Stanford faculty, takes four to five years to complete. Call (650) 725-2650.

**PRE-COLLEGIATE STUDIES**

Pre-Collegiate Studies serves more than 3,200 academically talented middle and high school students from around the world. Offered are four year-round programs: Stanford Online High School [grades 7-12], Early College Online, Math Circles and Science Circles; and summer programs: High School Summer College, Pre-Collegiate Summer Institutes, Stanford University Mathematics Camp, Summer Humanities Institute, Stanford Medical Youth Science Program and Stanford Arts Institute. There are two annual conferences: Discovering Medicine @ Stanford and Stanford Science Conference. Call 650-721-9400.
PROFESSOR CHRIS CHAFE AND STUDENT MICHAEL IORG A DISCUSS GRAPHIC REPRESENTATION OF BRAIN ACTIVITY.
David Starr Jordan was appointed president in March 1891, and by June his first faculty—15 men of “youth and scholarly promise”—had accepted appointments. Jordan sought professors who combined abilities for teaching and research, and he wrote, “Mr. Stanford wants me to get the best. He wants no ornamental or idle professors.”

Today, Stanford has 2,153 members of the professoriate faculty. There are 582 faculty members appointed to endowed chairs.

**Stanford’s Fall 2015 Community of Scholars Includes:**

- **20** Nobel laureates are currently members of the Stanford community.
- **31** Stanford faculty have won the Nobel Prize since the university’s founding.
- **29** MacArthur Fellows
- **3** National Humanities Medal recipients
- **4** Pulitzer Prize winners
- **18** National Medal of Science recipients
- **1** National Medal of Technology recipient
- **286** American Academy of Arts and Sciences members
- **2** Fields Medal winners
- **163** National Academy of Sciences members
- **107** National Academy of Engineering members
- **29** National Academy of Education members
- **48** American Philosophical Society members
- **5** Wolf Foundation Prize winners
- **2** Presidential Medal of Freedom winners
- **1** National Medal of Arts Winner
FACULTY PROFILE, FALL 2015

2,153 Faculty
(Includes tenure-line and non-tenure-line faculty, senior fellows and center fellows at specified policy centers and institutes, and Medical Center-line faculty.)

1,651 Members of Academic Council

582 Faculty appointed to endowed professorships

99% Of faculty hold highest degree in their field

GENDER BALANCE

28% Women
72% Men

SCHOOLS

44% Medicine
27% Humanities & Sciences
3% Law
3% SLAC, FSI
6% Business
3% Earth, Energy and Environmental Sciences
3% Education
12% Engineering

TENURE/APPOINTMENT

16% Tenure Line, Non-Tenured
23% Medical Center-Line
54% Tenure Line, Tenured
7% Other

TENURE-LINE FACULTY

63% Professors
21% Assistant Professors
16% Associate Professors

ETHNIC DIVERSITY

72% Non-Minority
17% Asian
4% Hispanic
<1% Native American
<1% Two or More Races
4% Declined to State/Other
2% African American
Stanford research is remarkable in both its breadth and depth. Stanford research programs reflect the expertise, creativity and initiative of the faculty who set the research agenda. Stanford faculty have a long tradition of engaging with their colleagues and students within Stanford’s seven schools and working across disciplines.

There are more than 5,500 externally sponsored projects throughout the university, with the total budget for sponsored projects at $1.22 billion during 2015–16, including the SLAC National Accelerator Laboratory (SLAC). Of these projects, the federal government sponsors approximately 81 percent, including SLAC. In addition, nearly $260 million in support comes from non-federal funding sources.

**National Research Programs with Centers at Stanford**

- Departments of Plant Biology and Global Ecology of the Carnegie Institution for Science
- National Bureau of Economic Research

**Independent Laboratories, Centers and Institutes**

There are 18 independent laboratories, centers and institutes that provide a physical and intellectual intersection between schools and disciplines. These institutes are in line with
Stanford’s longstanding tradition of crossing boundaries to tackle large problems, engaging faculty and their students in collaborations that range from international and economic studies to studies on the environment, energy and health.

**PHYSICAL SCIENCES**
Geballe Laboratory for Advanced Materials (GLAM), conducting research jointly with SLAC  
E. L. Ginzton Laboratory  
W. W. Hansen Experimental Physics Laboratory (HEPL)  
Kavli Institute for Particle Astrophysics and Cosmology (KIPAC), operated jointly with SLAC  
PULSE Institute for Ultrafast Energy Science, operated jointly with SLAC  
Stanford Institute for Materials and Energy Sciences (SIMES), operated jointly with SLAC

**ENVIRONMENTAL SCIENCES**
Precourt Institute for Energy  
Stanford Woods Institute for the Environment
**HUMANITIES AND SOCIAL SCIENCES**
Freeman Spogli Institute for International Studies at Stanford (FSI)
Center for the Study of Language and Information (CSLI)
Stanford Center on Longevity (SCL)
Stanford Humanities Center (SHC)
Stanford Institute for Economic Policy Research (SIEPR)
Center for Advanced Study in the Behavioral Sciences (CASBS)

**BIOLOGICAL AND LIFE SCIENCES**
Bio-X, the interdisciplinary program related to bioengineering, biosciences and biomedicine
Spectrum, the Stanford Center for Clinical and Translational Research and Education
Stanford Chemistry, Engineering & Medicine for Human Health (ChEM-H)
Stanford Neurosciences Institute

**OTHER SPECIAL RESEARCH CENTERS**

**SLAC NATIONAL ACCELERATOR LABORATORY**
SLAC National Accelerator Laboratory is a U.S. Department of Energy national laboratory operated by Stanford. Research at SLAC addresses questions in materials and energy science, biology, chemistry, particle physics, astrophysics, cosmology, advanced accelerator development and other fields. Nearly 3,400 scientists worldwide use the lab’s facilities each year, and more than 1,000 scientific papers are published annually based on research at SLAC, earning Nobel prizes for six scientists.

**HOOVER INSTITUTION ON WAR, REVOLUTION AND PEACE**
The Hoover Institution, devoted to the study of domestic and international affairs, was founded in 1919 by Herbert Hoover, a member of Stanford’s Pioneer Class of 1895 and the 31st U.S. president. One of the first “think tanks” in the United States, the institution has more than 100 resident scholars/specialists.

**TECHNOLOGY LICENSING**
Stanford’s Office of Technology Licensing (OTL) brings technology created at Stanford to market. In 2014–15, Stanford received more than $95 million in gross royalty revenue from 695 technologies. Thirty-nine of the inventions generated $100,000 or more in royalties. Eight inventions generated $1 million or more. In 2014–15, OTL concluded 112 new licenses.
Among the inventions licensed by OTL:

**Antibody therapies:** In the 1980s, Leonard Herzenberg, Vernon Oi and Sherie Morrison invented a technique for producing functional antibodies, enabling treatments for such conditions as autoimmune diseases and cancer.

**Bioplastics:** Researchers in Craig Criddle’s laboratory developed a method of producing bioplastics from municipal, agricultural and food waste materials.

**Data analytics:** Visualization software created in the laboratory of Patrick Hanrahan helps anyone working with large amounts of data to quickly analyze, visualize and share information.

**Digital music:** John Chowning developed FM sound synthesis for digitally generating sounds in the late 1960s, leading to the music synthesizer.

**Disease management:** The Stanford Patient Education Research Center creates programs for chronic health problems, including arthritis and HIV/AIDS, that have been licensed to more than 500 organizations in 17 countries.

**DSL:** In the 1980s, John Cioffi and his students discovered how to use traditional phone lines for high-speed data transmission, resulting in patents used in asymmetric digital subscriber lines.

**Google:** The world’s most popular search engine got its start at Stanford in 1996 when Sergey Brin and Larry Page developed the page-rank algorithm while graduate students.

**Recombinant DNA:** This ubiquitous tool for molecular biology was developed in 1973 by Stanley Cohen and Herbert Boyer to enable scientists to perform genetic engineering by combining pieces of DNA from different organisms.

**Refocus Photography:** Ren Ng, Patrick Hanrahan, Marc Levoy and Mark Horowitz invented a camera that captures an entire light field with an array of thousands of sensors.

**Tuberculosis test:** Gary Schoolnik and his colleagues developed a diagnostic test for tuberculosis that can distinguish between patients who have been vaccinated and those who have the disease.
INNOVATION
A 2012 study estimated that companies formed by Stanford entrepreneurs generate world revenues of $2.7 trillion annually and have created 5.4 million jobs since the 1930s. Stanford alumni and faculty have created 39,900 companies since the 1930s, which, if gathered collectively into an independent nation, would constitute the world’s 10th largest economy. Frederick Terman, provost from 1955 to 1965, is called the “academic architect” of the high-technology region known as Silicon Valley.

Among the companies Stanford faculty and alumni have helped create:

- Atheros Communications
- Charles Schwab & Company
- Cisco Systems
- Cypress Semiconductor
- Dolby Laboratories
- eBay
- E*TRADE
- Electronic Arts
- Gap
- Goodreads
- Google
- Hewlett-Packard Company
- IDEO
- Instagram
- Intuit
- Intuitive Surgical
- Kiva
- LinkedIn
- Logitech
- MIPS
- Technologies
- Netflix
- Nike
- NVIDIA
- Odwalla
- One Kings Lane
- Orbitz
- Rambus
- Silicon Graphics
- StubHub
- Sun Microsystems
- SunPower Corp.
- Taiwan Semiconductor
- Tesla Motors
- Theranos
- Trader Joe’s
- Varian
- VMware
- Whole Earth Catalog
- Yahoo
- Zillow

THE SHIRIAM CENTER FOR BIOENGINEERING & CHEMICAL ENGINEERING COMPLETES THE NEW SCIENCE AND ENGINEERING QUAD.
Stanford supports 20 libraries and a robust portfolio of online services. The collections of books, journals, scores and printed reference works comprise more than 9.3 million physical volumes, 1.5 million e-books, 2.5 million audiovisual materials, more than 77,000 serials, thousands of other digital resources and nearly 6 million microform holdings. Special Collections and University Archives include nearly 300,000 rare or special books and 59 million pages of unpublished materials, including manuscripts, papers and correspondence, and corporate records and archives, including several Silicon Valley and California collections.

Stanford Libraries focuses on both traditional and digital resources, and is a founding partner of the International Image Interoperability Framework, which allows faculty and students to access digital collections globally without leaving their dorm or office. The Libraries’ Center for Interdisciplinary Digital Research partners with faculty to produce digital humanities and computational social sciences projects.

More than 560,000 scholarly items, including manuscripts, books, data, theses and dissertations, have been deposited into the Stanford Digital Repository, enabling Stanford scholars to preserve and make accessible their research.
Stanford University Press

Founded in 1925, Stanford University Press publishes about 175 books per year. About two-thirds are scholarly monographs and textbooks in the humanities and the social sciences, and one-third are textbooks, professional reference works and monographs in law, business, economics, security studies and public policy.

Computing

Stanford houses one of the most extensive computing environments of any university worldwide.

SUNet, the Stanford University Network, includes 267,367 active devices with Internet protocol addresses. SUNet transports 40 terabytes of incoming data and 30 terabytes of data outgoing between Stanford and the Internet each day. Stanford has 46,000 e-mail accounts and delivers about 1.9 million incoming mail messages daily.

Students are not required to own computers at Stanford, although an estimated 99 percent own at least a laptop and 90 percent have a smartphone. In addition, about 1,000 public computers provide access to hundreds of software and courseware packages, including in every campus residence. Public computers had more than 400,000 logins and were in use by about 14,000 unique users during 2014–15.

Stanford has been a leader in computer use, research and instruction and the evolution of MOOCs, or “massive open online courses,” as well as flipped classes and technology-rich learning spaces.

Notable Dates:

1953 High-speed electronic calculator installed on campus
1956 First computer installed
1957 First faculty member specializing in computers hired
1965 Computer Science Department founded
1968 Computer mouse, hypertext linking debuted at Stanford
1987 First residential computing program established at Stanford
1988 Stanford’s network is one of the first to connect to the Internet
1991 SLAC creates the first U.S. website
2005 Stanford is the first university to launch a public site on iTunes U
2013 Stanford engineers build computer using carbon nanotubes
As of Autumn 2015, 6,509 undergraduate and 5,709 graduate students live in university-provided housing. Housing is guaranteed for four years for entering freshmen. About 97 percent of all undergraduates registered and residing at the home campus live in campus housing.

The undergraduate housing system includes 81 diverse facilities. About 25 percent of students join one of the 16 fraternities or 14 sororities recognized on campus. Six fraternities and three sororities offer housing.

About 64 percent of graduate students eligible for housing live in university-provided housing designed for single students, couples and families with children. New graduate students are guaranteed housing their first year at Stanford when they apply by the spring deadline.

**STUDENT ORGANIZATIONS**

There are about 600 organized student groups at Stanford. The student newspaper is the Stanford Daily. The Associated Students of Stanford University is the representative government for Stanford undergraduates. There are about 35 recognized religious organizations, and 80 committed to the arts. Stanford offers six cultural centers: Asian American Activities Center, Black Community Services Center, El Centro Chicano y Latino, LGBT Community Resources Center, Native American Cultural Center and Women’s Community Center.

**HAAS CENTER FOR PUBLIC SERVICE**

The Haas Center for Public Service is the hub of Cardinal Service, an initiative to elevate and expand service as a feature of a Stanford education. The center engages students locally and globally through service, scholarship and community partnerships, offering connections to more than 125 service-related student organizations, 75 community engaged learning courses and more than 350 service opportunities.
**CAMPUS SAFETY**
The Stanford University Department of Public Safety (SUDPS) provides law enforcement, security, safety, crime prevention and emergency services on campus 24 hours a day. The department is comprised of sworn and non-sworn personnel. Sworn officers are reserve deputy sheriffs with the Santa Clara County Sheriff’s Office and are empowered to enforce the law in the State of California pursuant to Penal Code 836. SUDPS produces the Stanford Safety, Security and Fire Report in compliance with the Jeanne Clery Disclosure of Campus Security Policy and Campus Crime Statistics Act. The business phone number is (650) 723-9633.

**GETTING AROUND**
There are about 13,000 bikes on the Stanford campus daily, and Stanford has been named a Platinum-level “Bicycle Friendly University.” Freshmen may not bring cars to campus, but the free Marguerite includes 79 buses in a 24-route system.

**TRADITIONS**
**Big Game** is the annual football game against the University of California-Berkeley Golden Bears. It is preceded by Gaieties, a student-produced musical follies.

**Fountain hopping** involves touring and partaking of Stanford’s main campus fountains.

During **Full Moon on the Quad**, freshmen are kissed at midnight by seniors under the first full moon of the Autumn Quarter.

The **Wacky Walk** occurs during the first minutes of graduation, when undergraduates forgo the traditional march and run into Stanford Stadium, often in costume.
Gabby Stone helped lead Stanford to the NCAA National Championship in 2015.
Stanford has won the Directors’ Cup, which honors the most successful program in NCAA Division I sports, the last 21 years. For 40 years in a row, Stanford has won at least one national championship—the longest streak in the nation. In 2014–15, women’s water polo and women’s golf were the national NCAA champions. In December 2015, men’s soccer won the NCAA championship.

The Department of Athletics offers 36 varsity sports—20 for women, 16 for men (sailing is a co-ed sport). Also offered are 26 club sports. Stanford offers about 300 athletic scholarships. About 900 students participate in intercollegiate sports.

Stanford employs some 100 coaches and assistants. The university maintains one million gross feet of indoor facilities and 94 acres of outdoor fields. Among Stanford’s facilities are the 50,000-seat Stanford Stadium; the 18-hole Stanford Golf Course; the 7,233-seat Maples Pavilion; the 4,000-seat Sunken Diamond; the 17-court Taube Family Tennis Stadium; and the 2,500-seat, four-pool Avery Aquatic Complex.

VARSITY SPORTS AT STANFORD

WOMEN’S VARSITY SPORTS
Basketball
Beach Volleyball
Cross Country
Fencing
Field Hockey
Golf
Gymnastics
Lacrosse
Lightweight Rowing
Rowing
Sailing
Soccer
Softball
Squash
Swimming and Diving
Tennis
Track and Field
Volleyball
Water Polo

MEN’S VARSITY SPORTS
Baseball
Basketball
Cross Country
Fencing
Football
Golf
Gymnastics
Rowing
Sailing
Soccer
Swimming and Diving
Tennis
Track and Field
Volleyball
Water Polo
Wrestling
HOME OF CHAMPIONS

<table>
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<tr>
<th>Total</th>
<th>NCAA Postgraduate Scholars</th>
<th>NCAA Team Championships since 1990</th>
<th>Consecutive years with at least one national team championship (NCAA 1)</th>
<th>Olympic medals won by Stanford-affiliated athletes</th>
</tr>
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<tr>
<td>129</td>
<td>153</td>
<td>75</td>
<td>40</td>
<td>242</td>
</tr>
<tr>
<td>Total National Championships (NCAA 1)</td>
<td></td>
<td></td>
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<tr>
<td>108</td>
<td>12</td>
<td>98</td>
<td></td>
<td></td>
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<tr>
<td>Total NCAA Championships (NCAA 2)</td>
<td></td>
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</tbody>
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THE CARDINAL

Cardinal has been the color of Stanford athletic teams since 1892. In 1930, Stanford officially adopted the Indian symbol and nickname for its teams. In 1972, the Indian mascot was dropped at the request of Native American students. Today, Stanford teams are called the Cardinal.
Stanford University is located on 8,180 acres in the center of the San Francisco Peninsula. Stanford is a self-sustaining community featuring 49 miles of roads, two separate water systems, three dams, three open water reservoirs, 88 miles of water mains and a post office. Stanford’s Central Energy Facility utilizes heat recovery and thermal storage to maximize efficiency in the university’s heating and cooling systems. Stanford provides or contracts for its own fire, police and other services. Stanford also includes a 35-acre office park in Redwood City.

The main Stanford campus is located in six different governmental jurisdictions:

- **4,017 acres** in unincorporated Santa Clara County
- **2,701 acres** in unincorporated San Mateo County
- **1,161 acres** in Palo Alto
- **114 acres** in Woodside
- **111 acres** in Menlo Park
- **76 acres** in Portola Valley

**8,180 total acres**
There are about 700 buildings at Stanford that incorporate more than 15.3 million square feet. About 60 percent of these buildings are larger than 5,000 square feet and account for more than 15 million square feet of the total.

The Stanford campus also encompasses the 70-acre Stanford Shopping Center, built in 1955, which houses 140 retail stores.

The 700-acre Stanford Research Park, created in 1951, is home to over 150 companies.

The inner campus includes about 1.1 million square feet of shrubs, 143,000 linear feet of groundcovers, 1.3 million square feet of green areas and 2,700 automatic irrigation valves.

There are more than 43,000 trees on the Stanford campus, with the native California Coast Live Oak the most common.

There are more than 800 different species of plants.

There are 25 fountains.

There are 97% of undergraduates live on campus, as do about 64 percent of graduate students and 30 percent of faculty members.

There are 850 owner-occupied housing units for faculty on campus, as well as 628 rental units for faculty and staff.

Stanford, excluding the hospitals, provides more than 21,700 parking spaces.
SUSTAINABLE STANFORD

Stanford University prioritizes sustainability in the stewardship of its lands and operation of its facilities:

The Stanford Energy System Innovations program reduces campus greenhouse gas emissions by 68% and decreases potable water use by 15 percent, exceeding all state, national and international greenhouse gas reduction targets.

Energy retrofits save more than 39M kilowatt-hours of electricity per year—about 19 percent of the university’s annual electricity consumption.

The recycling program diverts 65% of waste from landfills.

Designated a Platinum-Level “Bicycle Friendly University,” Stanford boasts 13,000 bikes on campus daily, 12 miles of bike lanes and 19,000 bike parking spaces. Seventeen percent of university commuters bike to work.

There are 14 electric vehicle-charging stations on campus.

Employee drive-alone rate has been reduced from 72 percent in 2002 to 50% in 2015. Transit ridership is up from 8 to 26 percent.

Ridership on the free Marguerite bus system increased to 2.5M in 2014, up 32 percent from 2012.

In 2015, 50% of employees commuted via alternative transportation.

About 47% of Stanford food is sustainably sourced from local farms and manufacturers or is third-party certified.

A 31% reduction in domestic water use has been achieved since 2001, despite the addition of more than 2.5 million gross square feet.

THE TRANSPORTATION PROGRAM INCLUDES:

- the free 79-bus, 24-route Marguerite system running 13 electric buses, five diesel-electric hybrid buses and 61 vans and buses;
- the 9,462-member Commute Club;
- free transit for employees on Caltrain, VTA and Dumbarton Express, and free or discounted transit for students and employees on AC Transit’s Line U and ACE train;
- Zipcar car sharing;
- commute planning;
- charter services; and
- a bike program.
Stanford Medicine encompasses the Stanford School of Medicine, Stanford Health Care and the Lucile Packard Children’s Hospital.

Stanford Medicine is leading the biomedical revolution through discoveries that result in practical improvements to human health. Innovations include the first synthesis of biologically active DNA in a test tube, the first construction of a recombinant DNA molecule containing DNA from two different species, discovery of immune response genes, development of the microarray technology and the expansion of optogenetics. The first successful adult human heart transplant in the country and the first combined heart-lung transplant in the world were performed at Stanford.

STANFORD HEALTH CARE

Stanford Health Care is a leading academic health system, specializing in the treatment of rare, complex disorders in such areas as cardiac care, cancer, neuroscience, surgery and organ transplants. It was founded in 1959 as the Palo Alto-Stanford Hospital Center and, today, is the only Level-1 trauma center between San Francisco and San Jose. It has 613 licensed beds, 49 operating rooms, 1,500 faculty physicians and more than 1,000 interns and residents. There were more than one million ambulatory visits
in 2014. The Stanford Health Library receives 360,000 online visitors and is used by about 17,000 people annually at one of five locations. The new, 824,000 square-foot Stanford Hospital will open in 2018.

**LUCILE PACKARD CHILDREN’S HOSPITAL**

Lucile Packard Children’s Hospital Stanford is the heart of Stanford Children’s Health and a leader in every pediatric and obstetric specialty. Established in 1991, the 302-bed hospital, in collaboration with a network of 100 Stanford Children’s Health locations throughout the U.S. western region, provides care for nearly 500,000 patient visits a year. The hospital has 1,286 medical staff, 3,455 employees and 979 volunteers. The hospital is undergoing a 149-bed expansion, opening in summer 2017, which will create the most technologically advanced and environmentally friendly hospital for children and expectant mothers in America.
In 2015–16, Stanford is a $5.5 billion enterprise. This figure represents the university’s consolidated budget for operations, a compilation of all annual operating and restricted budgets that support teaching, scholarship and research, including the budgets of all schools and administrative areas and the SLAC National Accelerator Laboratory. It does not include the $774 million capital budget and excludes the budget for Stanford Health Care.

ENDOWMENT
Stanford’s $22.2 billion endowment (as of Aug. 31, 2015) provides an enduring source of financial support for fulfillment of the university’s mission of teaching, learning and research. More than half of the endowment is designated by donors for a specific purpose. There are more than 7,000 endowed university funds.

Each year, a portion of investment return from the endowment is used to support annual operating expenses. The remainder of the return is reinvested in the endowment to maintain its value over time. The Stanford Management Company (SMC) was established in 1991 to manage Stanford’s financial and real estate assets. SMC is a division of the university with oversight by a board of directors appointed by the university board of trustees.
SOURCES OF FUNDS FOR FY 2015–16

- 21% Endowment Income
- 17% Sponsored Research
- 18% Health Care Services
- 16% Student Income
- 9% Other Income
- 6% Expendable Gifts and Net Assets Released
- 9% SLAC National Accelerator Laboratory
- 4% Other Investment Income

EXPENDITURES FOR FY 2015–16

- 59% Salaries and Benefits
- 31% Operating Expenses
- 4% Debt Service
- 6% Financial Aid

FUNDRAISING

Stanford University in 2014–15 raised $1,625.0 million from about 83,000 donors. This total includes, among other gifts, the appraised value of the Anderson Collection at Stanford University.
Stanford University is a trust with corporate powers under the laws of the State of California. The university is a tax-exempt entity under section 501(c)3 of the Internal Revenue Code. Under the provisions of the Founding Grant, the Board of Trustees (with a maximum membership of 38) is custodian of the endowment and all the properties of Stanford University. The board administers the invested funds, sets the annual budget and determines policies for operation and control of the university. Among the powers given to the trustees by the Founding Grant is the power to appoint a president. The board delegates broad authority to the president to operate the university and to the faculty on certain academic matters. The formal legal name is “The Board of Trustees of the Leland Stanford Junior University.”

**ACCREDITATION**

Stanford University is accredited by the Accrediting Commission of Senior Colleges and Universities of the Western Association of Schools and Colleges.
BOARD OF TRUSTEES (AS OF DECEMBER 2015)

Fred W. Alvarez, Partner, Jones Day, Palo Alto, CA
Mary T. Barra, CEO, General Motors, Detroit, MI
Robert M. Bass, President, Keystone Group LP, Fort Worth, TX
Brook H. Byers, Partner, Kleiner Perkins Caufield & Byers, Menlo Park, CA
James E. Canales, President & CEO, Barr Foundation, Boston, MA
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RoAnn Costin, President, Wilderness Point Investments, Boston, MA
James G. Coulter, Founding Partner, TPG Capital, LP, San Francisco, CA
Dipanjan Deb, CEO & Co-Founder, Francisco Partners, San Francisco, CA
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John A. Gunn, Chairman Emeritus & Director, Dodge and Cox, San Francisco, CA
Gail B. Harris, Retired Partner, Simpson Thacher & Bartlett LLP, New York, NY
Christine U. Hazy, Co-Founder & Managing Director, Sketch Foundation, Los Angeles, CA
John L. Hennessy, President, Stanford University, Stanford, CA
Ronald B. Johnson, Founder & CEO, Enjoy, Menlo Park, CA
Tonia G. Karr, San Francisco, CA
Christy D. MacLear, Executive Director, Robert Rauschenberg Foundation, New York, NY
Bernard Liautaud, General Partner, Balderton Capital, London, UK
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Lloyd M. Metz, Managing Director, ICV Partners, New York, NY
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Kenneth E. Olivier, Chairman Emeritus, Dodge and Cox, San Francisco, CA
Ruth M. Porat, Vice President & CFO, Google, Inc., Mountain View, CA
Laurene Powell Jobs, Founder/Chair, Emerson Collective, Palo Alto, CA
Jeffrey S. Raikes, Co-Founder, The Raikes Foundation, Seattle, WA
Mindy B. Rogers, Atherton, CA
Victoria B. Rogers, President, Rose Hills Foundation, Los Angeles, CA
Kavitark Ram Shriram, Founder, Sherpalo Ventures, Menlo Park, CA
Ronald P. Sopgli, Founding Partner, Freeman Spogli & Co., Los Angeles, CA
Srinija Srinivasan, Palo Alto, CA
Isaac Stein, President, Waverley Associates, Atherton, CA
Thomas F. Steyer, Founder, NextGen Climate, San Francisco, CA
Gene T. Sykes, Global Co-Head of M&A & Chairman, Goldman Sachs Group, Inc., Los Angeles, CA
Vaughn C. Williams, Of Counsel, Skadden Arps Slate Meagher & Flom, New York, NY

STANFORD ADMINISTRATION

John L. Hennessy, President
John Etchemendy, Provost
David Demarest, Vice President for Public Affairs
Randall S. Livingston, Vice President for Business Affairs and Chief Financial Officer
William J. Madia, Vice President, SLAC National Accelerator Laboratory
Robert Reedy, Vice President for Land, Buildings and Real Estate
Martin Shell, Vice President for Development
Howard Wolf, Vice President for Alumni Affairs and President, Stanford Alumni Association
Elizabeth Zacharias, Vice President for Human Resources
Debra Zumwalt, Vice President and General Counsel
CABINET

Ann Arvin, Vice Provost and Dean of Research
Persis Drell, Dean, School of Engineering
Harry Elam, Vice Provost for Undergraduate Education
Chi-Chang Kao, Director, SLAC National Accelerator Laboratory
Thomas Gilligan, Director, Hoover Institution on War, Revolution and Peace
Patricia Gumport, Vice Provost for Graduate Education
M. Elizabeth Magill, Dean, School of Law
Pamela Matson, Dean, School of Earth, Energy and Environmental Sciences
Lloyd Minor, Dean, School of Medicine
John Mitchell, Vice Provost for Teaching and Learning
Richard Saller, Dean, School of Humanities and Sciences
Garth Saloner, Dean, Graduate School of Business
Daniel Schwartz, Dean, Graduate School of Education

STAFF

In 2015

11,481

staff members supported teaching, learning and research at Stanford. This includes:

6,248 managerial and professional staff
2,881 clerical and technical staff
963 service and maintenance staff
1,389 employees at the SLAC National Accelerator Laboratory

For more information about working at Stanford, visit jobs.stanford.edu.
The Stanford Alumni Association was established in 1892 by the university’s first graduating class. In 2015, there are 218,882 Stanford alumni living in all 50 states, plus the District of Columbia. There are alumni in 154 countries and territories worldwide.

ACADEMIC LEADERS
William Brody, Salk Institute president
Nancy Cantor, Rutgers-Newark chancellor
Michael Drake, The Ohio State University president
Pamela Eibeck, University of the Pacific president
Vartan Gregorian, Carnegie Corporation president
Fr. William Leahy, Boston College president
Peter Salovey, Yale president

ARTS AND ENTERTAINMENT
Andre Braugher, actor
Jennifer Connelly, actress
Sigourney Weaver, actress
Richard Diebenkorn*, artist
Robert Motherwell*, artist
Gretchen Carlson, broadcaster
Dave Fleming, broadcaster
Ted Koppel, broadcaster
Rachel Maddow, broadcaster
Jessica Mendoza, broadcaster
David Lang, composer
David Chase, director
Alexander Payne, director
Jay Roach, director
Fred Savage, actor/director

Jon Nakamatsu, pianist
David Brown*, producer
Gale Anne Hurd, producer
Edward Pressman, producer
Richard Zanuck*, producer

ATHLETICS
BASEBALL
Jack McDowell
Mike Mussina

FOOTBALL
John Elway
Toby Gerhart
Andrew Luck
John Lynch
Jim Plunkett
Richard Sherman

BASKETBALL
Brook Lopez
Robin Lopez
Chiney Ogwumike
Nneka Ogwumike

GOLF
Tom Watson
Michelle Wie
Tiger Woods

OLYMPIANS
Jennifer Azzi
Janet Evans
Julie Foudy
Eric Heiden
Bob Mathias*
Pablo Morales
Summer Sanders
Kerri Strug
Jenny Thompson
Kerri Walsh

TENNIS
Bob Bryan
Mike Bryan
John McEnroe

SOCCER
Christen Press
Adam Jahn

BUSINESS
Eric Baker and Jeff Fluhr, StubHub
Steve Ballmer, Los Angeles Clippers
Mary Barra, General Motors
Andy Bechtolsheim, Sun Microsystems
Jeffrey Bewkes, Time Warner
Sergey Brin, Google
David Filo, Yahoo
Doris Fisher, Gap
Reed Hastings, Netflix
William Hewlett*, Hewlett-Packard
Konstantin Guericke, LinkedIn
Reid Hoffman, LinkedIn
Vinod Khosla, Sun Microsystems
Phil Knight, Nike
Mike Krieger, Instagram
Marissa Mayer, Yahoo
Scott McGregor, Broadcom
Scott McNealy, Sun Microsystems
David Packard*, Hewlett-Packard
Larry Page, Google
Azim Premji, Wipro
Charles R. Schwab, Charles Schwab Corp.
Debbie Sterling, GoldieBlox
Kevin Systrom, Instagram
Peter Thiel, PayPal
Jerry Yang, Yahoo

CREATIVE WRITING

NOVELISTS
Michael Cunningham
Jeffrey Eugenides
Allegra Goodman
Alice Hoffman
Ken Kesey*
Nicole Krauss
N. Scott Momaday
Vikram Seth
John Steinbeck*
Scott Turow
Tobias Wolff

PLAYWRIGHTS
David Henry Hwang
Mark Medoff

POETS LAUREATE
Robert Hass
Robert Pinsky

U.S. SENATORS
Cory Booker
Dianne Feinstein
Jeff Merkley
Ron Wyden
Max Baucus, Ambassador to China
Mark Lippert, Ambassador to South Korea
Julian Castro, U.S. Secretary of Housing and Urban Development
Penny Pritzker, U.S. Secretary of Commerce
Susan Rice, U.S. National Security Adviser

NOBEL PRIZE WINNERS
Eric Cornell, physics
Dudley Herschbach, chemistry
Roger Kornberg, chemistry
K. Barry Sharpless, chemistry
Richard E. Taylor, physics
Carl Wieman, physics
Al Roth, economics
Oliver E. Williamson, economics

SCIENCE AND ENGINEERING

INVENTORS
Vinton Cerf, Internet protocol
John Chowning, synthesizer
Ray Dolby*, noise-reduction system
Ted Hoff, microprocessor
Ted Maiman*, laser
Brad Parkinson, GPS
Brent Townshend, 56K modem
Sally Ride*, first U.S. woman in space

AND MORE
Stewart Brand, Internet pioneer
Paul Draper, vintner
Matt Flannery, Kiva
Atul Gawande, surgeon
Jessica Jackley, Kiva
Robert Mondavi*, vintner
Jeff Raikes, The Raikes Foundation
Blake Ross, Mozilla Firefox developer
Jeffrey Skoll, Skoll Foundation
Edward Tufte, statistician

* deceased

GOVERNMENT
Herbert Hoover*, U.S. president

SUPREME COURT JUSTICES
Stephen Breyer
Anthony Kennedy
Sandra Day O’Connor
William Rehnquist*

SUSAN RICE
“Die Luft der Freiheit weht” is Stanford’s unofficial motto and translates as “the wind of freedom blows.” The phrase is a quote from Ulrich von Hutten, a 16th-century humanist. Stanford’s first president, David Starr Jordan, embraced von Hutten’s words and included them on his presidential seal. The motto is part of the university seal.